

NOTICE OF THE 35TH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Thirty-Fifth Annual General Meeting ("35th AGM") of Hextar Global Berhad ("the Company") will be held at Hextar Hall, Level 17, Hextar Tower, Hextar World Empire City, No. 8, Jalan PJU 8, Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia on **Monday, 18 May 2026 at 10.00 a.m.** or at any adjournment thereof for the following purposes:

ORDINARY BUSINESS

- To receive the Audited Financial Statements for the financial year ended 31 December 2025 together with the Reports of the Directors and Auditors thereon.
[Please refer to Explanatory Note (1)]
- To re-elect the following Directors who are retiring in accordance with Clause 127 of the Company's Constitution: -
(a) Y.Bhg Dato' Ong Soon Ho
(b) Rayburn Azhar Bin Ali
[Please refer to Explanatory Note (2)]
- To re-elect the following Directors who are retiring in accordance with Clause 132 of the Company's Constitution: -
(a) Ong Chong Yi
(b) Chew Chui Wa
[Please refer to Explanatory Note (3)]
- To approve the payment of Directors' fees amounting to RM384,000 for the financial year ending 31 December 2026.
[Please refer to Explanatory Note (4)]
- To approve the payment of Directors' benefits of up to RM100,000 from the date of the forthcoming 35th AGM until the next Annual General Meeting of the Company.
[Please refer to Explanatory Note (5)]
- To re-appoint Crowe Malaysia PLT as Auditors of the Company for the ensuing year and to authorise the Board of Directors to fix their remuneration.
[Please refer to Explanatory Note (6)]

SPECIAL BUSINESS

- To consider and if thought fit, to pass, with or without modifications, the following resolutions:-
- PROPOSED RETENTION OF INDEPENDENT NON-EXECUTIVE DIRECTOR**
"THAT Mr Yeoh Chin Hoe, who has served the Board as a Senior Independent Non-Executive Director of the Company since 22 May 2017 and will reach the nine (9) years' term limit on 21 May 2026, be retained as a Senior Independent Non-Executive Director of the Company and to hold office until the conclusion of the next Annual General Meeting."
[Please refer to Explanatory Note (7)]
 - PROPOSED RENEWAL OF AUTHORITY TO ISSUE AND ALLOT SHARES IN GENERAL PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016**
"THAT pursuant to Sections 75 and 76 of the Companies Act 2016, Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements") and the approval of the relevant regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised to issue and allot shares in the capital of the Company, grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer ("New Shares") from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Directors may in their absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued, to be subscribed under any rights granted, to be issued from conversion of any security, or to be issued and allotted under an agreement or option or offer, pursuant to this resolution, when aggregated with the total number of any such shares issued during the preceding 12 months does not exceed 10% of the total number of issued shares (excluding any treasury shares) of the Company ("Proposed Mandate").
THAT such approval on the Proposed Mandate shall continue to be in force until:-
a. the conclusion of the next Annual General Meeting of the Company held after the approval was given;
b. the expiration of the period within which the next Annual General Meeting of the Company is required to be held after the approval was given; or
c. revoked or varied by resolution passed by the shareholders of the Company in a general meeting, whichever is the earlier.
THAT the Directors of the Company be and are hereby also empowered to obtain the approval from Bursa Securities for the listing of and quotation for such New Shares on the Main Market of Bursa Securities.
THAT authority be and is hereby given to the Directors of the Company, to give effect to the Proposed Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.
THAT in connection with the above, pursuant to Section 85 of the Companies Act 2016 to be read together with Clause 15 of the Constitution of the Company, the shareholders of the Company do hereby waive their pre-emptive rights over all new shares, options over or grants of new shares or any other convertible securities in the Company and/or any new shares to be issued pursuant to such options, grants or other convertible securities, such new shares when issued, to rank pari passu with existing issued shares of the Company.
AND FURTHER THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required) in connection with the Proposed Mandate."
[Please refer to Explanatory Note (8)]
 - PROPOSED RENEWAL OF AUTHORITY FOR SHARE BUY-BACK**
"THAT subject always to the Companies Act 2016 ("the Act"), the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements") and all other applicable laws, guidelines, rules and regulations, the Company be and is hereby authorised, to the fullest extent permitted by law, to purchase such number of issued shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that:

- the aggregate number of issued shares in the Company ("Shares") purchased ("Purchased Shares") and/or held as treasury shares pursuant to this ordinary resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company as quoted on Bursa Securities as at the date of purchase; and
- the maximum fund to be allocated by the Company for the purpose of purchasing the shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest management accounts (where applicable) available at the time of the purchase.
("Proposed Share Buy-Back").
AND THAT the authority to facilitate the Proposed Share Buy-Back will commence immediately upon passing of this Ordinary Resolution and will continue to be in force until:
a. the conclusion of the next Annual General Meeting ("AGM") of the Company following at which time the authority shall lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions;
b. the expiration of the period within which the next AGM after that date is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
c. revoked or varied by ordinary resolution passed by the shareholders of the Company at a general meeting, whichever occurs first, but shall not prejudice the completion of purchase(s) by the Company of its own Shares before the aforesaid expiry date and, in any event, in accordance with the Listing Requirements and any applicable laws, rules, regulations, orders, guidelines and requirements issued by any relevant authorities.
AND THAT the Directors of the Company be and are hereby authorised, at their discretion, to deal with the Purchased Shares until all the Purchased Shares have been dealt with by the Directors in the following manner as may be permitted by the Act, Listing Requirements, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force:
i. To cancel all or part of the Purchased Shares;
ii. To retain all or part of the Purchased Shares as treasury shares as defined in Section 127 of the Act;
iii. To distribute all or part of the treasury shares as dividends to the shareholders of the Company; or
iv. To resell all or part of the treasury shares;
v. To transfer all or part of the treasury shares for the purposes of or under the employees' share scheme established by the Company and/or its subsidiaries;
vi. To transfer all or part of the treasury shares as purchase consideration;
vii. To sell, transfer or otherwise use the shares for such other purposes as the Minister may by order prescribe; and/or
viii. To deal with the treasury shares in any other manners as allowed by the Act, Listing Requirements, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force.
AND THAT the Directors of the Company be and are hereby authorised to take all such steps as are necessary or expedient (including without limitation, the opening and maintaining of central depository account(s) under Securities Industry (Central Depositories) Act, 1991, and the entering into all other agreements, arrangements and guarantee with any party or parties) to implement, finalise and give full effect to the Proposed Share Buy-Back with full powers to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities."
[Please refer to Explanatory Note (9)]
- PROPOSED RENEWAL OF EXISTING SHAREHOLDERS' MANDATE AND NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("RRPT")**
"THAT subject to Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given for the Company to enter into recurrent related party transactions of revenue or trading nature with the related parties as set out in Section 2.3 of the Circular to the Shareholders dated 17 April 2026 which are necessary for day-to-day operations and are carried out in the ordinary course of business on terms which are not more favourable to the related parties than those generally available to the public and are undertaken on arms' length basis and not detrimental to the interest of the minority shareholders;
AND THAT the authority conferred by such mandate shall commence upon the passing of this resolution and continue to be in full force until:
(a) the conclusion of the next Annual General Meeting ("AGM") of the Company at which this shareholders' mandate will lapse, unless by a resolution passed at the next AGM, the mandate is renewed;
(b) the expiration of the period within which the next AGM after that date is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
(c) revoked or varied by resolution passed by the shareholders in general meeting, whichever is the earlier;
AND THAT the Board of Directors be and is hereby authorised to complete and do all such acts and things as it may consider expedient or necessary (including executing such documents as may be required) to give effect to the transactions contemplated and/or authorised by this mandate."
[Please refer to Explanatory Note (10)]
- To transact any other business of the Company of which due notice shall have been given in accordance with the Companies Act 2016 and the Constitution of the Company.

BY ORDER OF THE BOARD

TAN TONG LANG (SSM PC No. 202208000250) (MAICSA No. 7045482)
LIM WEN THENG (SSM PC No. 202308000441) (MAICSA No. 7073397)
PHAN NEE CHIN (SSM PC No. 202008004339) (MIA No. 28178)
Company Secretaries

17 April 2026
Kuala Lumpur

NOTES:

- The 35th AGM will be held at Hextar Hall, Level 17, Hextar Tower, Hextar World Empire City, No. 8, Jalan PJU 8, Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia.
- For the purpose of determining a member who shall be entitled to attend and vote the meeting, the Company will be requesting Bursa Malaysia Depository Sdn. Bhd. to issue a General Meeting Record of Depositors as at 11 May 2026. Only members whose names appear in the General Meeting Record of Depositors as at 11 May 2026 shall be entitled to attend, participate, speak and vote at the Meeting or appoint proxies to attend and vote in his/her stead.
- A member (other than an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA")) who is entitled to attend, participate, speak and vote at the meeting shall be entitled to appoint more than one (1) proxy to attend, participate, speak and vote at the meeting in his/her stead. Where a member appoints more than one (1) proxy, he/she shall specify the proportion of his/her shareholdings to be represented by each proxy.
- A proxy may but need not be a member of the Company. A proxy appointed to attend, participate, speak and vote at the Meeting shall have the same rights as the members to speak and vote at the Meeting.
- The instrument appointing a proxy shall be in writing under the hand of the appointor or his/her attorney, and all other applicable laws, guidelines, rules and regulations, either under the seal or under the hand of an officer or attorney duly authorised.
- Where a member of the Company is an authorised nominee as defined under the SICDA, it may appoint one or more than two (2) proxy in respect of each security account it holds with ordinary shares of the Company standing to the credit of the said securities account.
- Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. The appointment of multiple proxies shall not be valid unless the proportion of its shareholdings represented by each proxy is specified. An exempt authorised nominee refers to an authorised nominee defined under SICDA which is exempted from compliance with the provisions of sub-section 3(1) of SICDA.
- The appointment of a proxy may be made in a hard copy form or by electronic form in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding this AGM at which the person named in the appointment proposes to vote:
(a) In hard copy form
In the case of an appointment made in hard copy form, the Proxy Form duly completed must be deposited at the Poll Administrator's office situated at Unit 12, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Keniciri, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia or alternatively, into the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Keniciri, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia.
(b) By electronic means
By electronic means, the Proxy Form duly completed can be electronically lodged via Vistra Share Registry and IPO (MY) portal at <https://srmy.vistra.com>. Please refer to the Administrative Guide for the AGM on the procedures for electronic lodgement of Proxy Form.
(c) Please ensure ALL the particulars as required in the Proxy Form are completed, signed, and dated accordingly.
- Last date and time for lodging the Proxy Form is Saturday, 16 May 2026 at 10.00 a.m.
- Any proxy to be validly appointed to attend and vote at the meeting must be received by the Poll Administrator's office situated at Unit 12-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Keniciri, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia or alternatively, into the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Keniciri, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia above not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is not jointly executed and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
- Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirement of Bursa Securities, all resolutions set out in this Notice of the Meeting will be put to vote by way of poll.

Explanatory Notes to the Agenda:

Item 1 of the Agenda
Audited Financial Statements for the financial year ended 31 December 2025
1. This item is meant for discussion only. The provisions of Section 340(1)(a) of the Companies Act 2016 require that the audited financial statements and the Reports of

the Directors and Auditors thereon be laid before the Company at its Annual General Meeting. As such, this Agenda item is not a business which requires a resolution to be put to vote by shareholders.

Item 2 of the Agenda – Ordinary Resolutions 1 and 2
Re-election of Directors who retire in accordance with Clause 127 of the Company's Constitution

2. The Board through the Nomination and Remuneration Committee ("NRC") had assessed the retiring Directors, taking into account their performance, contribution to interaction, quality of input, understanding of their roles, independence of Independent Director, their declaration of conflict of interest, including fit and proper assessment criteria:
Dato' Ong Soon Ho and Mr Rayburn Azhar Bin Ali are due for retirement at the 35th AGM in accordance with Clause 127 of the Company's Constitution. Based on the results of the Board Effectiveness Assessment for the financial year 2025, the Board has recommended the re-election of the retiring Directors.
The Board recommended to the shareholders for their approval on the re-election of Directors, backed by the following justifications:-
• Their relevant mix of experience, skills, industry knowledge on business, expertise and core competency that is beneficial to the Company.
• Their fulfillment of the criteria set out in the Directors' Fit and Proper Policy.
• Their active participation and constructive contributions during board deliberations.
• Their commitment in devoting adequate time in discharging their duties and responsibilities as Directors, constructively with other Board members, attend meetings with well preparation and add values to Board meetings.

Item 3 of the Agenda – Ordinary Resolutions 3 and 4
Re-election of Directors who retire in accordance with Clause 132 of the Company's Constitution

3. In accordance with Clause 132 of the Company's Constitution, any Director appointed during the year shall hold office only until the next AGM and shall be eligible for re-election. Ms Chew Chui Wa and Dato' Ong Chong Yi were appointed as the Independent Non-Executive Directors of the Company on 1 November 2025 and 1 January 2026 respectively, and have offered themselves for re-election at this AGM.

Item 4 of the Agenda – Ordinary Resolution 5
Payment of Directors' fees

4. This resolution is to facilitate payment of Non-Executive Directors' fees for the financial year ending 31 December 2026. In the event the proposed Non-Executive Directors' fees are insufficient due to enlarged Board size, approval will be sought at the next AGM for additional fees to meet the shortfall.

Item 5 of the Agenda – Ordinary Resolution 6
Payment of Directors' benefits

5. This resolution is to facilitate payment of Directors' benefits from the 35th AGM until the next AGM of the Company. In the event the Directors' benefits proposed are insufficient (e.g. due to more meetings or enlarged Board size), approval will be sought at the next AGM for additional fees to meet the shortfall.
Directors' benefits include meeting allowances and other emoluments payable to Directors and in determining the estimated total, the Board had considered various factors including the number of scheduled meetings by the Board and Board Committees and covers the period from the 35th AGM until the next AGM of the Company.

Item 6 of the Agenda – Ordinary Resolution 7
Re-appointment of Crowe Malaysia PLT

6. The Audit Committee ("AC"), in collaboration with the Management, conducted an annual evaluation on the suitability, objectivity, and their independence of the External Auditors ("EA"), Crowe Malaysia PLY ("Crowe"), in accordance with the Company's External Auditors Policy.
The findings of the assessment were presented to the AC for deliberation recommended to the Board on the re-appointment of the Crowe during its meetings held on 17 November 2025. The AC was satisfied with the suitability of Crowe, considering factors such as calibre of the EA firm, the quality of audit, performance, competency, and adequacy of resources provided by the external audit team to the Company.
On 17 November 2025, the Board during its meetings, agreed with the AC's recommendations and proposed to the shareholders' approval at the 35th AGM of the re-appointment of Crowe as EA of the Company for the financial year 2026 in accordance with Section 340(1)(c) and Section 274(1)(a) of the Act.

Item 7 of the Agenda – Ordinary Resolution 8
Proposed Retention of Independent Non-Executive Director

7. The proposed Ordinary Resolution 8, if passed, will allow Mr Yeoh Chin Hoe to be retained and continue to act as a Senior Independent Non-Executive Director of the Company.
The Board, through the NRC, has assessed Mr Yeoh's independence, including his ability to exercise independent judgement and provide objective challenges during Board deliberations, as well as his active participation and constructive contributions to the Board and Board Committees. The AC and the Board were satisfied that Mr Yeoh has remained objective and independent in the discharge of his duties.
The NC and the Board were of the view that Mr Yeoh's extensive experience and leadership as Chairman of the AC continue to provide valuable oversight to the Group, particularly in strengthening the Group's governance framework, internal control environment and financial oversight. In addition, the Board considered Mr Yeoh's continued service beneficial in providing guidance to the Board in relation to the Group's ongoing corporate exercises, including the Proposed Acquisition,

Related Party Transaction ("RRPT") and Proposed Diversification, which are currently in progress.

The Board (except for Mr Yeoh Chin Hoe who had abstained from deliberations and voting on the resolution relating to his own retention) recommended the retention of Mr Yeoh Chin Hoe to continue to act as a Senior Independent Non-Executive Director of the Company until the conclusion of the next AGM, subject to shareholders' approval via two-tier voting.
Meanwhile, Y.D.H. Professor Dato' Sri Dr. Erwan Bin Dato' Haji Mohd Tahir, who has served the Board as an Independent Non-Executive Chairman of the Company since 22 May 2017 and will reach the nine (9) years' term limit on 21 May 2026, will retire at the conclusion of this 35th AGM.

Item 8 of the Agenda – Ordinary Resolution 9
Proposed Renewal of Authority to Issue and Allot Shares pursuant to Sections 75 and 76 of the Companies Act 2016

8. Pursuant to Ordinary Resolution 9, if passed, will empower the Directors of the Company to issue and allot ordinary shares of the Company from time to time and to grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer, provided that the aggregate number of shares allotted pursuant to this resolution does not exceed 10% of the total number of issued shares (excluding treasury shares) of the Company for the time being ("Proposed Mandate").
The authority for the Proposed Mandate will, unless revoked or varied by the Company in a general meeting, expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is earlier.
This Proposed Resolution is a renewal of the previous year's mandate. The Proposed Mandate is to provide flexibility to the Company to issue new securities without the need to convene separate general meeting to obtain its shareholders' approval so as to avoid incurring additional costs and time.
The purpose of this Proposed Mandate, if passed, will enable the Directors to take swift action in case of a need to issue and allot new shares in the Company for fund raising exercise including but not limited to further placement of shares for purpose of funding current and/or future investment projects, working capital, acquisitions and other business purposes. The Proposed Mandate also covers circumstances, or other circumstances arise which involve grant of rights to subscribe for shares, conversion of any securities into shares, or allotment of shares under an agreement or option or offer, or such other application as the Directors may deem fit in the best interest of the Company.
As at the date of this notice, the Company did not implement its proposal for new allotment of shares under the general mandate pursuant to Sections 75 and 76 of the Companies Act 2016 which was approved by the shareholders at the 34th AGM on 18 May 2025. As at the date of this notice, there is no decision to issue new shares. Should there be a decision to issue new shares after the general mandate is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of shares.
Pursuant to Section 85 of the Companies Act 2016 to be read together with Clause 15 of the Constitution of the Company, the shareholders of the Company do hereby waive their pre-emptive rights over all new shares, options over or grants of new shares or any other convertible securities in the Company and/or any new shares to be issued pursuant to such options, grants or other convertible securities, such new shares when issued, to rank pari passu with existing issued shares of the Company.
The proposed Ordinary Resolution 9, if passed, will exclude your pre-emptive right to be offered new shares and/or convertible securities to be issued by the Company pursuant to the said Ordinary Resolution.

Item 9 of the Agenda – Ordinary Resolution 10
Proposed Renewal of Authority for Share Buy-Back

9. The proposed Ordinary Resolution 10 is a renewal general mandate and if passed, will empower the Directors of the Company to purchase up to 10% of the total number of issued shares of the Company by utilising the funds allocated which shall not exceed the retained profits of the Company. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.
For further information, please refer to Statement to Shareholders in relation to the Proposed Renewal of Authority for Share Buy-Back dated 17 April 2026.

Item 10 of the Agenda – Ordinary Resolution 11
Proposed Renewal of Existing Shareholders' Mandate and New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

10. The proposed Ordinary Resolution 11 in respect of the Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature ("Proposed RRPT Mandate") are intended to facilitate transactions in the normal course of business of the Group which are transacted from time to time with the specified classes of related parties, provided that they are carried out on an arms' length basis and on the Group's normal commercial terms, and are not prejudicial to the shareholders on terms not more favourable to the related parties than those generally available to the public and are not detrimental to the interest of the minority shareholders.
This authority, unless revoked or varied by the Company at a general meeting, will expire at the conclusion of the next AGM of the Company.
Further details are set out in the Circular to Shareholders in relation to the Proposed RRPT Mandate dated 17 April 2026.